



REQUEST FOR PROPOSALS

for

Harford Pier Restaurant Lease and Other Businesses

at

**Harford Pier
Port San Luis Harbor District**

Opening Date
December 8, 2025
Closing Date
March 16, 2026

Port San Luis Harbor District
3950 Avila Beach Dr.
P.O. Box 249
Avila Beach, CA 93424

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NOTICE OF REQUEST FOR PROPOSALS

Notice is hereby given that the Port San Luis Harbor District (District) now is accepting proposals to equip, operate, and maintain a restaurant and possibly other business operations which may include related or complementary retail operations on the Harford Pier at Port San Luis, Avila Beach, CA. Proposals for businesses other than a restaurant will be considered if the business meets the objectives as described in Section I below.

Lessee Name:	Harford Pier Restaurant & Retail
Proposal Closing Time & Date:	March 16, 2026 at 4:30pm
Proposal Submission Location:	Port San Luis Harbor District 3950 Avila Beach Dr. Avila Beach, CA 93424
Agreement Term:	Negotiable but Proposal must include a minimum 5-year initial term
Minimum Monthly Rent Bid:	Proposal should include minimum monthly rent plus percentage rent and a schedule for annual increases in minimum rent and percentage rent.
Commitment Fee (due at time of proposal submission, refunded if proposal is not selected):	Ten thousand dollars (\$10,000) Cashier's check or Bank Letter of Credit
Proposer's Minimum Years of Relevant Experience:	Five (5) years or equivalent experience will be considered
Optional Pre-Proposal Meetings:	January 9, 2026
Last date for proposers to submit written questions	January 30, 2026

For more information or to download a copy of the complete RFP, contact Jennifer Szeliga, Business Manager, (805) 595-5413, or visit www.portsanluis.com.

SECTION 1 - SUMMARY

1.1 GOAL & OBJECTIVES

Statutory Authority Harbors and Navigation Code

§6077.5. A harbor district may acquire, purchase, takeover, construct, maintain, operate, develop, and regulate grain elevators, bunkering facilities, belt or other railroads, floating plants, lighterage, towage facilities, and any and all other facilities, aids, equipment, or property necessary for, or incident to, the development and operation of a harbor or for the accommodation and promotion of commerce, navigation, or fishery in the harbor district.

Goal of this Request for Proposals (RFP)

The goal of this RFP is to execute a lease with a business entity to start a restaurant and/or related businesses. The District's vision is a first-class, full-service establishment that enhances the character of the historic, working pier. Alternatives to full-service restaurants will be considered. The District is open to a clustering of retail businesses (food hall or market hall concept) that will benefit each other by attracting foot traffic and providing a diversity of options for patrons. The primary lease area requires build-out of a new structure, but the site previously supported a full-service restaurant for more than a decade. The former restaurant structure has been demolished down to the pier decking and the underlying pier structure is being rebuilt by the District. The ambiance and views from the lease area are spectacular and afford an operator a rare and prime overwater location on a historic, working pier.

Objectives of the RFP

- The District seeks to enter into a long-term lease agreement with an experienced restaurateur/restaurant operating entity that will offer excellent customer service, high-quality food and beverages, and pricing in-line with the Central Coast market and a premier overwater location.
- Proposers may propose additional, complementary retail business concepts such as retail seafood sales, merchandise sales reflecting the location, take-out/ready-to-eat food and beverage, other retail and/or services that fit the locale and are permitted uses under the applicable coastal regulations and codes, including the San Luis Bay Area Plan (Coastal) and the Master Plan for Port San Luis (see below).
- A business that complements the historically unique nature of the pier and blends in with the surrounding environment.
- Maximize rental income to the District.
- To assure public accessibility to coastal-dependent and related uses and services conforming to the San Luis Obispo County General Plan (from the San Luis Bay Coastal Area Plan) as follows:

Limitation on Use at Harford Pier

Allows commercial and recreational fishing loading facilities, maritime access and landings, eating and drinking establishments, fisherman's market and direct seafood sales (off of boats), wholesale and retail seafood sales, seafood loading, unloading and

transportation, yachting and rowing clubs, boat fuel and lube oil dispensing, boat rental, skiff storage and launching facilities, sportfishing, sightseeing, ice making and sales, excursion boats, passenger transportation on water, mariculture and aquaculture support facilities, coastal accessways, educational and historic displays and exhibits, specialized marine-related programs, passive recreation, marine-related merchandise stores, District offices, public safety facilities, maritime emergency use, vehicle access, and limited parking.

The complete San Luis Bay Coastal Area Plan is available on the County of San Luis Obispo web site: [Planning & Building](#). In addition, the Port San Luis Harbor District Master Plan has been incorporated into the San Luis Bay Coastal Area Plan and is available on the District's web site: [PSL HD Master Plan](#).

1.2 GENERAL INFORMATION



Site Description

Port San Luis Harbor District (District) is in the beautiful Central Coast of California surrounded by the towns of Avila Beach, Shell Beach, Pismo Beach, Arroyo Grande, Grover Beach, Nipomo, Oceano, and San Luis Obispo. Port San Luis Harbor is one of two protected harbors in San Luis Obispo County and provides a variety of recreational and commercial activities.

The importance of the harbor was recognized by the local community in 1954, when a vote of the people created a Special District to improve, control and manage the harbor area. The District is a sub-division of the State of California authorized under the Harbors & Navigation Code Sections 6000 et seq. The District is governed by a Harbor Commission of five elected officials who appoint a Harbor Director to administer and manage the business of the District. The District employs a full-time staff of approximately twenty-four plus seasonal workers to provide services and maintain the property for public and commercial users.

The District's current operations involve the ownership, operation, and maintenance of commercial, recreational, and industrial portions of Port San Luis Harbor, including Avila and Harford Piers, roughly 1.5 miles of beaches, and fifty acres of land.

Available Lease Areas & Condition

See Harford Pier RFP Conceptual Plan in Attachment 1. The primary lease area is an approximately 3,300 square feet rectangular space under the historic pier canopy affording high ceiling heights and/or mezzanine space. There is also the possibility of expansion to the south under the canopy. There is outside seating space available to the west and possibly to the south of the lease area. Additional lease area may be available on the upper level of the structure on the other side of the canopy (east), which is currently occupied by the District for administrative office use. This space could be office and back-of-house operations.

District and Tenant Improvements

The tenant will be responsible for funding, designing, and building the restaurant and any supporting improvements, subject to review and approval by the District of all plans and specifications. The District will provide adequate utilities to the site and ensure the underlying pier structure is in good repair. The tenant will be responsible for all upgrades to existing infrastructure if needed. The tenant/developer will be responsible for all planning and permitting associated with the development. Authorities having jurisdiction include but are not limited to California Coastal Commission, Port San Luis Harbor District, and San Luis Obispo County Fire Department.

1.3 LEASE SUMMARY

The following are minimum lease requirements:

1. Equip, operate, and maintain a restaurant or businesses as proposed located on the Harford Pier.
2. Maintain the required hours of operation as presented in the proposal and agreed in the lease terms.
3. Pay minimum annual rent and percentage rent as may be negotiated and agreed in the lease terms.
4. Provide a Startup Plan, Operation Plan and a Facilities Plan as specified in Proposal Instructions and clearly demonstrate compliance with ADA guidelines. The plans may become part of the lease subject to District review and approval.
5. Maintain the premises, facilities, furnishings, and equipment in good condition in accordance with District standards and lease provisions.
6. Pay all taxes applicable to the operation, including Possessory Interest taxes, and all utility services in accordance with lease provisions.
7. Provide proof of insurance in accordance with lease provisions.
8. Obtain all necessary licenses, permits, and approvals as set forth in the lease and abide by all applicable health, safety, building and environmental codes and regulations.
9. Comply with the letter and spirit of current and subsequent guidelines or plans, including Master Plan amendments or updates, management and interpretive plans, historic structure reports, and others.
10. Demonstrate compliance with labor laws as specified in paragraph 3.1 of this RFP.

SECTION 2 - RFP PROCESS

2.1 PROPOSAL PROCESS

Based on a review of the proposals submitted, the Selection Team will prepare a report summarizing the rating results. The report will be presented to the District's Harbor Commission Property Committee and full Commission for approval. After approval by the Harbor Commission, a final lease will be negotiated. The final negotiated lease will be presented to the Harbor Commission for final approval.

Proposal Schedule

December 8, 2025.....	Opening Date – Publication of RFP
January 9, 2026-10:00 am.....	Pre-proposal meeting and site visit
January 30, 2026	Last date for proposers to submit written questions
February 20, 2026.....	Answers to Questions posted on District website
March 16, 2026-4:30pm.....	Closing Date - Deadline for proposal submission
March 17-April 3, 2026	Evaluation of Proposals and Interviews of Finalists
April 16, 2026	Property Committee to review evaluation results
April 28, 2026	Harbor Commission meeting to consider recommended finalist
April 29-May 15, 2026	Staff to negotiate lease with finalist
May 26, 2026	Lease approved by Board of Commissioners

Note: This schedule is subject to change. The District will endeavor to keep proposers apprised of changes as they occur. Should the award of the lease be protested, additional time may be required to resolve the matter.

RFP Content Questions

Questions regarding this RFP must be submitted in writing and received no later than January 30, 2026. District staff and Commissioners will not have any direct, individual communication with proposers after the opening day of the RFP process. All questions and communication must be submitted in writing to the District by mail or e-mail at the address and email address listed below. A written compilation of all questions and answers, and any RFP addenda, will be sent by email to all proposers and posted on the District web site or special RFP site if created. Questions will be answered as clearly and completely as possible without jeopardizing the competitiveness of the proposals.

Proposers should send questions to:

Port San Luis Harbor District
Attn: Jennifer Szeliga, Business Manager
P.O. Box 249
Avila Beach, CA 93424
E-mail: admin@portsanluis.com

Proposal Submission

Proposals, including the Proposal Deposit, must be received in the main office of the Port San Luis Harbor District by 4:30 PM on March 16, 2026.

Port San Luis Harbor District
3950 Avila Beach Dr.
Avila Beach, CA 93424

Postmarks, faxes, and emailed proposals will not be accepted. Responses to this invitation not received by the time and date specified do not contain all the required information and completed forms, or are not accompanied by the appropriate application fee, may be deemed non-responsive and may be rejected without consideration. The Board of Commissioners of the Port San Luis Harbor District reserves the right to reject any and all proposals.

Proposal Package Format & Content

The proposal package must be sealed and clearly marked on the outside with "Proposal for Harford Restaurant Lease." Please submit an **unbound original plus five (5) copies** of your proposal on 8.5" x 11" paper.

Commitment Fee

The Proposal shall include a cashier's check or a Bank Letter of Credit for \$10,000, which shall become non-refundable upon execution of the lease, and shall be used to offset District costs incurred during development of the lease. All cash fees and Letters of Credit will be returned in full to those Proposers not selected to negotiate a lease.

Confidentiality of Proposals

All proposals submitted in response to an RFP become the property of the District and are subject to the requirements of the California Public Records Act (California Government Code Section 6250 et seq.). The proposer must identify in writing all copyrighted material, trade secrets, or other proprietary information the proposer claims is exempt from disclosure under the Public Records Act. Proposers claiming exemption must include the following statement in their proposal:

The proposer agrees to indemnify and hold harmless the District, its officers, employees, and agents from any claims, liability, or damages against the District, and to defend any action brought against the District for Proposer's refusal to disclose such material, trade secrets, or other proprietary information to any party.

Failure of a proposer to include this statement and/or identify in writing the claimed exempt material shall be deemed a waiver of any exemption from disclosure under the Public Records Act. Requests to review proposal submissions will not be allowed until after a meeting agenda giving notice of "Intent to Enter into Lease" is published by the District.

Withdrawal of Proposals

Proposals may be withdrawn at any time prior to the proposal submission closing date and time provided that a written request executed by the proposer or his/her duly authorized representative for the withdrawal of such proposal is filed with the District. The withdrawal of a proposal shall not prejudice the right of a proposer to file a new proposal prior to the proposal closing date and time. However, once the proposal closing date and time has passed, proposals shall be irrevocable.

2.2 EVALUATION PROCESS

This is not a bid solicitation, and the District is not obligated to accept any proposal or to negotiate with any Proposer. The District reserves the right to reject any or all proposals or to terminate negotiations without liability. All transactions are subject to final approval by the District Board of Commissioners. All costs associated with the preparation of a response to this Request for Proposals are the sole responsibility of the Proposer.

Verification of Proposal Information

The District may, with the proposer's consent, seek to obtain credit reports and verify tax information to further establish the qualifications of any proposer. All proposers may be required to attend a personal interview and inspection of his/her business premises prior to award. Proposers should notify bank and business references in writing that a representative from the District may be contacting them concerning the financial and credit information furnished in the proposal.

Supplemental Information

At its sole discretion, the District reserves the right, but does not have the obligation, to seek supplementary information or clarification from any proposer at any time between the dates of proposal submission/acceptance and the concession contract award. The District may make background inquiries to further establish the qualifications of any proposer. Any proposer may be required to appear before the Property Committee and/or the Board of Commissioners.

Proposal Evaluation

All proposals received shall be evaluated for form and content in accordance with the requirements of this RFP. **Proposals not containing all the items required in section 3.1 of this RFP may be rejected.**

District staff will conduct a preliminary review for completeness and adherence to the RFP instructions. Proposals deemed incomplete or insufficient may be rejected, or the proposer may be asked to submit additional information. The Property Committee will forward a recommendation to the Harbor Commission. The recommendation may be limited to one proposer if no more than one proposal is submitted or up to three top-scoring proposals will be presented to the Harbor Commission for review. The Harbor Commission can accept or reject the Property Committee's recommendation, award to another proposer, terminate, or restart the process. The Harbor Commission may select one successful applicant and authorize staff to negotiate a lease.

Protest of Award

When a contract in excess of two years is proposed to be let at public bid or through an RFP process, any proposer protesting or objecting to the process, or desiring to protest or object, may file within ten days of the publishing of the agenda relating to the award or approval of the contract, setting forth his/her objections, the reasons therefor, and points and authorities in support thereof. Failure to file a verified petition within the ten-day period shall constitute a waiver of the right to protest. Protests must be sent to:

Harbor Director
Port San Luis Harbor District
P.O. Box 249
Avila Beach, CA 93424

2.3 LEASE EXECUTION

Preparation of Lease

The District may negotiate a final lease for execution. The lease may contain "exhibits" developed from the selected proposal including the proposal's Start-up Plan, Operation Plan and Facilities Plan as required.

Failure to Sign/Deliver Lease

The failure of the successful proposer to sign and deliver a lease within thirty (30) days after final approval by the Harbor Commission may be treated as a refusal to execute, and if the District elects so, the District may retain any portion of the Commitment Fee which has been expended.

SECTION 3 - PROPOSAL CONTENT

3.1 INSTRUCTIONS FOR THE RESTAURANT LEASE PROPOSAL OR OTHER BUSINESS OPERATIONS IF PROPOSED

The submission of a proposal shall be deemed evidence that the proposer is fully aware of the responsibilities under the lease and has carefully examined state laws relating to such including possessory interest tax as related to leases; the site(s) selected for said lease; obligations and responsibilities related to local control agencies and permitting requirements; and the proposal instructions, proposal form, and the lease included herein.

The response to this Request for Proposals should be full and complete and provide detailed information of the proposed operation. The District's ability to evaluate your proposal will be limited by the nature and extent of information you provide. The District reserves the right to waive any defects within any proposal or to request clarification or additional information from any applicant. The District expects that each proposal will follow the format provided in this paragraph. The proposal should include at least the following:

I. SUMMARY

The Summary should include a mission statement for the proposed business that supports the District's goals and objections stated in Section 1. In addition, a summary of relevant experience, knowledge, and expertise as well as a summarization of the Startup Plan, Operation Plan and Facilities Plan should be included.

II. PROPOSER INFORMATION

Port San Luis Harbor District needs to determine the financial capability of each Proposer and its principals. In this regard, the District needs to ensure that the Proposer will have sufficient resources to operate the business. The District recognizes that the Proposer may not have formed a legal entity at the time of submission, nonetheless it will be necessary for the Proposer to supply sufficient financial information so that a proper evaluation may be made.

Therefore, each proposer shall provide, at a minimum, the following information:

A. Names of Business Principals & Description of Structure

1. Proposed general/operating partner(s) and list of all proposed equity (non-operating) partners, whether individuals or separate legal entities, together with proposed equity percentage of each.
2. Description of the proposed entity (e.g., general partnership, limited partnership, LLC, corporation, etc.).

B. Financial Disclosure

1. Current financial statements (including but not limited to balance sheets and income statements for 2024 and Year-to-Date 2026) of the general/operating partner(s), as well as for all proposed equity partners. This information should include a statement of explanation regarding any balance sheet items that indicated negative equity.
2. Tax returns for proposed general/operating partner(s) and all proposed equity (non-operating) partners, whether individuals or separate legal entities, together with proposed equity percentage of each.
3. Letters from lending institutions indicating:
 - Prior business relationships with the general/operating partners.
 - Credit facility available to the general/operating partners.
 - List of any defaulted loans (whether the event of default is technical or monetary in nature) for which the subject general/operating partner(s) is a responsible party.
 - List of any loans that are subject to forbearance agreements or recent modification, or that are currently the subject of forbearance and/or

modification negotiations. This should include any loans to any entity in which the general/operating partner is a principal.

4. Litigation history over the past 10 years — including actions that have been brought against the general/operating partner(s), as well as actions that the general/operating partners have brought against other parties — and the ultimate disposition of such actions (or status if not yet disposed of).
5. Names, addresses and phone number of references (such as accountants, attorneys, etc.) that the District may contact to obtain additional information on your financial background.

C. Experience

1. Detailed information on the general/operating partner's specific experience related to the proposed lease.
2. Names, addresses and phone numbers of references that the District may contact to obtain information on your experience and background.

III. PROPOSAL INFORMATION

Provide a Startup Plan, Operation Plan and Facilities Plan. For your information, each element of the lease Proposal is described below. You may submit additional information to fully describe and enhance your proposal.

A. Startup Plan. As a condition of the lease award, the successful proposer may be required to revise or further develop the Startup Plan to the satisfaction of the District and prior to the execution of the lease contract. The final plan may be incorporated as an exhibit to the lease and become an obligation of the concessionaire thereunder.

Describe the intended physical facilities of the lease including historic characterizations, environment, uniforms, décor, signs, wall treatment, advertising, window coverings, equipment, tools, display shelves, counters, tables, and chairs. Implementation of proposer's plan should provide restaurant facilities or other facilities that are consistent with and will enhance District values, visitor services, and visitor experiences at the District.

Describe how your proposal relates to the Local Coastal Plan (LCP) and if an LCP amendment would be required to implement your proposal.

Provide preliminary site plan, floor plan, and elevations.

Provide a timeline identifying activities necessary and number of days required to complete start-up activities and the projected date the restaurant or business as proposed will be open to the public.

B. Operation Plan. As a condition of the lease, the successful proposer may be required to revise or further develop the Operation Plan to the satisfaction of the District prior to the execution of the lease. The final Operation plan may be incorporated as an exhibit to the lease and become an obligation of the concessionaire thereunder. In addition to the Operation Plan, the successful proposer also must adhere to the operational requirements as described in the lease. Your Operation Plan should address each of the following elements:

1. Type of Service

Provide a sample menu with prices and a description of any other products or services that will be offered as part of the proposed business.

2. Business Ambiance Plan

Describe your plan to develop an ambiance for your market.

3. Organizational Structure

Provide an organization chart and staffing plan that can guide the operation and ongoing management of your restaurant or other proposed facilities and other products or services offered.

4. Marketing and Advertising

Describe your marketing concept which should include, but is not limited to, proposed approaches, methodologies, media, advertising materials, schedules, and budget allocations.

5. Conservation and Recycling

Outline your approach to solid waste management, including reduction, re-use, and recycling, use of post-consumer recycled products, water and energy conservation, pest management, hazardous materials handling, air quality, and other applicable facets of resource conservation and environmental protection that are applicable to the business operation. Your plan should clearly commit you to a program that will minimize negative impacts on the environment and encourage District visitors to do the same. The District is particularly aware of the impacts of plastics on the ocean environment, and as such prohibits the successful concessionaire from supplying plastic bags and/or non-biodegradable food containers, as appropriate.

6. Accessibility & Transportation Plan

Certify accessibility of facilities consistent with the Americans With Disabilities Act. In addition, proposers describe and address a transportation plan to/from the site given the location on a pierhead more than 1,000 feet from the shore. Proposers should include a multi-modal access plan that could include vehicles shuttles, remote valet parking, or the reinstallation of narrow-gauge rail that historically served the pier or other conveyances.

C. Facilities (Maintenance and Equipment) Plan. After the District's review and approval, the Facilities (Maintenance and Equipment) Plan from the successful proposal may be included as an exhibit to the lease. In addition to the Facilities Plan, the successful proposer also must adhere to the facility requirements as described in the lease.

1. Maintenance and Equipment Plan

Provide a comprehensive plan to maintain the leased facilities in good condition throughout the term of the lease. The maintenance plan criteria include budget allocations and maintenance and housekeeping schedules.

D. Rental Offer. Based on your concept and structure, specify the rent you will provide to the District. The District anticipates a minimum base rent, plus rent based on a percentage of gross sales.

E. Restaurant Feasibility (or feasibility of business proposed). Based on the information you have to date and upon your preliminary evaluation of the opportunity and vision for the business, please provide the following:

1. Estimated cost for Start-up Expenses

Provide estimate for the business start-up expenses as explained in the Start-up plan, and methodology used in development of these numbers.

2. Estimate of equity and debt requirements

Provide an estimate of funding sources for the business, during start-up and operational stages.

3. Lease term

Provide your proposed term preferences using a minimum of 5 years.

4. Pro Forma projection

Provide a Pro forma projection of revenues and expenses, debt service etc. associated with the start-up, operation, and maintenance expenses of the proposed business for each year identified in #3 above.

IV. CERTIFICATION OF PROPOSER INFORMATION

A. Labor Law Compliance Certification

A request may be made to the National Labor Relations Board for information regarding Administrative Hearing decisions against each proposer. You must have no more than one final, unappealable finding of contempt of court by a federal court issued for violation of the National Labor Relations Act within the two-year period immediately preceding the closing date of this RFP or your proposal will be disqualified.

B. Proposer Certification

A completed certification, provided as Attachment 2, is required with your proposal or it may be disqualified.

C. Authorization to Release Information

A signed authorization for each partner, member of joint ventures, officer of corporations, Concession Manager, and holders of 25% or more of the company's shares (as applicable) must be included or the proposal may be disqualified. Authorization forms are provided as Attachment 3.

3.2 PROPOSAL EVALUATION CRITERIA & SCORING

Summary & Experience

20 Points

A clear mission statement is required that aligns with District's goals and objectives as stated in Section 1. For the purposes of this RFP, proposers must have significant experience owning, managing, or operating a business of comparable size, type, and scope as the lease operations set forth and envisioned by this RFP. District prefers Proposer has experience with ground-up development of a restaurant or related retail businesses. The proposer will be rated according to quality of the mission statement, summary, and the years of relevant experience, as verified by references and the quality of experience as it relates to the business described in this RFP.

Startup Plan

15 Points

Points will be awarded based upon the degree to which the proposal addresses each of the required elements of the Startup Plan (as identified in the lease proposal) and demonstrates an understanding of and commitment to achieving the objectives of this RFP. In addition, points will be awarded based upon the proposer's demonstrated ability to accurately estimate start-up costs and the identification of capital funds.

Operation Plan

15 Points

Points will be awarded based upon the degree to which the proposal addresses each of the required elements of the Operation Plan (as identified in the Concession Proposal) and demonstrates an understanding of and commitment to achieving the objectives of

this RFP. More points will be awarded to proposals that provide quality goods and services that are consistent with the intent of the RFP and the mission of the Port.

Facilities (Maintenance and Equipment) Plan **15 Points**

Points will be awarded based upon the degree to which the proposal addresses each of the required elements of the Facilities Plan and meets and exceeds the objectives of this RFP. More points will be awarded to proposals that provide high quality and fully accessible facilities.

Rental Offer **20 Points**

The highest monthly base rent offer will be assigned ten (10) points. Lower base rent offers will be assigned points in relation to the highest rental offer as follows:

$$\frac{(\text{Proposed Rent Amount})}{(\text{Highest Proposed Rent Amount})} \times 10 \text{ points} = \underline{\hspace{2cm}} \text{ points}$$

Percentage rent will be assigned ten (10) points for the highest offer and discounted for lower offers using the same formula:

$$\frac{(\text{Proposed Percentage Rent})}{(\text{Highest Proposed Percentage Rent})} \times 10 \text{ points} = \underline{\hspace{2cm}} \text{ points}$$

Restaurant Feasibility or Other Business as Proposed **15 Points**

For assigning points in the Proposal Evaluation, the maximum points will be assigned for the quality of the feasibility information.

ATTACHMENTS

- Attachment 1: Harford Pier RFP Conceptual Plan
- Attachment 2: Proposer Certification
- Attachment 3: Authorization to Release Information